POI European Promotion Optimization Summit

Collaborate Globally and Execute Locally



The changing face, and expectations of Retail Execution in a dynamic retail environment

BIQ Dala

Mobility

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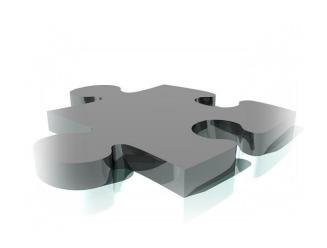
The Tangible Benefits of Exceptional Retail Execution







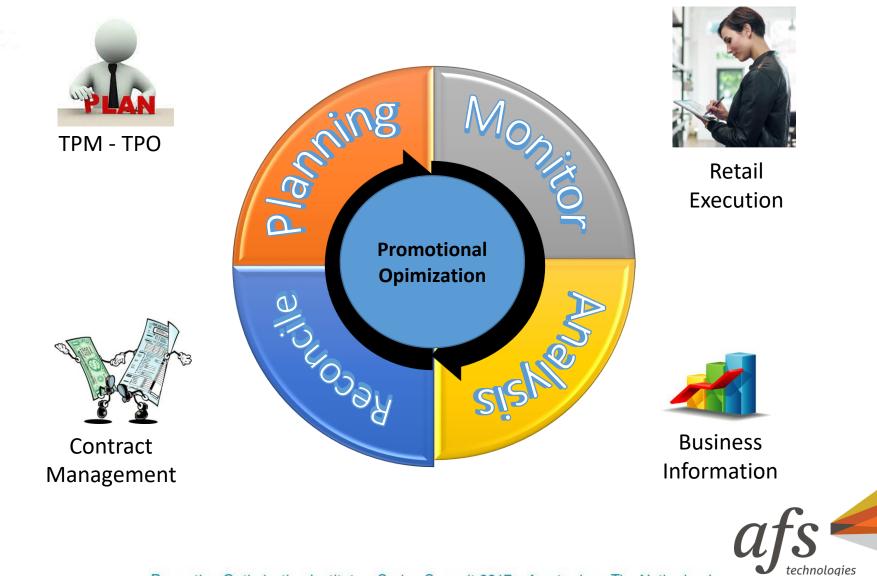
- Field Teams
 - Call efficiency
 - Call effectiveness
 - Building display
- Store
 - Capture share of shelf
 - Gather competitor data
 - Check compliance







Holistic View





Current Trends



Growth in the value retailers



Premiumisation of Retailer own brands



Downwards pressure on price







Future Trends

M GR

Deals

SONOS

technologies

- Complimentary Brand features
- Growth in online retail
- Shop in Shop concepts
- Real Time Action
- Changing face of compliance

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BECOM ___NEVE



The Tangible Benefits of Exceptional Retail Execution Beyond Better Managers, Enablers, and Coaches to my Field Force

Seitumer Curlu

Frmr IT Director Carlsberg Baltics







Baltic SFA Project

Carlsberg Baltic (Lithuania , Latvia, Estonia) What was our challenges

- No1 market position in a declining beer market
- Aggressive Competition looking to buy market share
- Out of Stocks issues
- Sales targets that could not be met without change
- Investment in technology needed to deliver more





out rate?

The Perfect Store

"Winning at the shelf" - today, purchase decisions are influenced at the shelf more than ever before – Manufacturers need to ensure the their products are perfectly presented – range, availability, shelf share, position – enforced by accurate targets Should I be here? Activity needs to be focused on stores where it will have the biggest impact Out of Stock **Product Range** Lowers visibility, Is the store stocking the right resulting in lost sales What Should I be doing? range of products Control in-store actions through creation of activities including; objectives, distribution and category share checks Shelf Position Planogram compliance and positioning are **Contract Agreement** critical to brand health Is the store adequately incentivized to buy more products? Trade Promotion compliance. Orders Do orders respond to Out of Stocks & is the orderable product range greater than the assortment range? Delivery Empowering the Rep Needs to intuitively execute the Are deliveries fixed or flexible, do they suit the sell



Heavy spending with limited visibility of

right strategy for each store





Saving Time–Task Performance

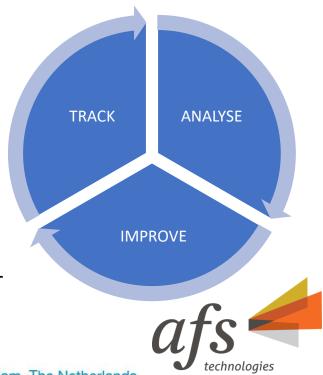


• Little steps – to Create Big gains

- Task completion performance
- Task Prioritization .



- Understanding who was the best.
- Defined best practices
- Example: Label Material sorting bags. (Save 3 min per customer x17=51min per day or 20 Man days!

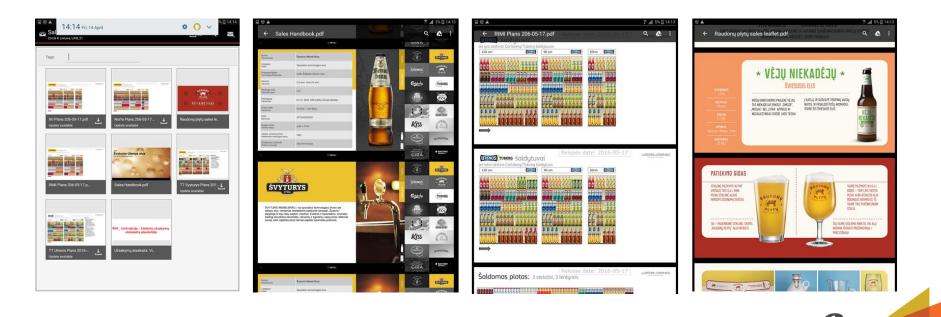




A Single Workplace

technoloaies

- Using Tablet as a workplace for Sales agent
- All material related to a customer preloaded, Presentations, planograms, new product, pricing, promotions, assortment etc.







Predictive Ordering

• Intelligent analytic tool for Creating predicted Sales orders

New of Faterham Market - Kay W				Shopping list	Files Files		
All Ordered			NORMAL 0276 deceard				
	SFEAM - BHRTHDAY GAKE - PINT FGT02 / /	Base price 3.10		Pike			Price
	CREAM - BLACK CHERRY - PINT P6708 / /	Base price 3.10		0.00 Each		C	0.00 Each
	REAM - BUTTER PECAN - PINT PE7018 / /	Base price 3.10			for the	Com	
	CREAM - CHOCOLATE - PINT P67027 / /	Base price 3.10			Each	Case	
	CREAM - PEPPERMINT - PINT P6771 / /	Base price 3.10			7	8	9
	REAM - STRAWBERRY - PINT PETTI / /	Ease price 3.10			4	5	6
	IONAL CHEESE MONTH PROMOTIONAL KIT	Base price 13.15			1	2	3
	URAL SLICES - KOZ DEU SLICES PVPSE13 / /	Base price 0.00	Product d	ietaïs		0	
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- Saved time
- Reduced Out of Stocks
- Eliminate mistakes
- Easy and Popular



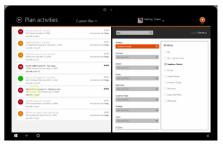


Data Flow & Visibility

- Before AFS Retail Execution
 - What did we really know?
 - Anecdotal insight
 - Conflicting Opinions
 - What we were sold
- After Implementation
 - Valuable Insight
 - Single view of events
 - Tracking, KPI's, SLA's
 - Customer Satisfaction







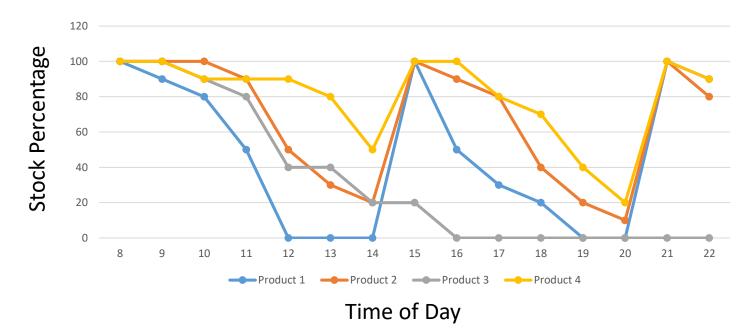






Smart Coolers

The War on Out of Stock Products







What was achieved

- Anticipated
 - Time saving in Visit on tasks
 - Reduced Preparation time
 - Increased Productivity
 - Focus on the right priorities
 - Reduction on Out of Stocks Predictive Ordering
 - Best practice across teams
 - Richness of data
- Unexpected benefits of RE
 - Easy adoption by salesforce
 - Improved customer satisfaction
 - Business building with clients based on data collected
 - Control of contractual agreement
 - Reduced pay-out against compliance
 - Flexibility of Android tablets
 - Cultural shift in the business



"In addition to our reps being up to 3 times more efficient in their visits, we were pleasantly surprised to experience up to a 50% decrease in stock outs against our volume agreements."









Back to Phil

• Retail Execution - what now?





RE- What now

- Direct Store Delivery
- EPOD
- Training
- Assets
- Ecommerce Portal







The future of Retail Execution The consumer Centric Experience



- Product Centric
 - Price
 - Placement
 - Position
- Consumer Centric
 - Perception of Sentiment
 - Quantification
 - Decision snapshots





Machine Learning



Identify Common Patterns at a granular level Apply those patterns to find out and Predict

- Sales
- Store Inventories
- Deliveries
- Promotion definitions and Execution

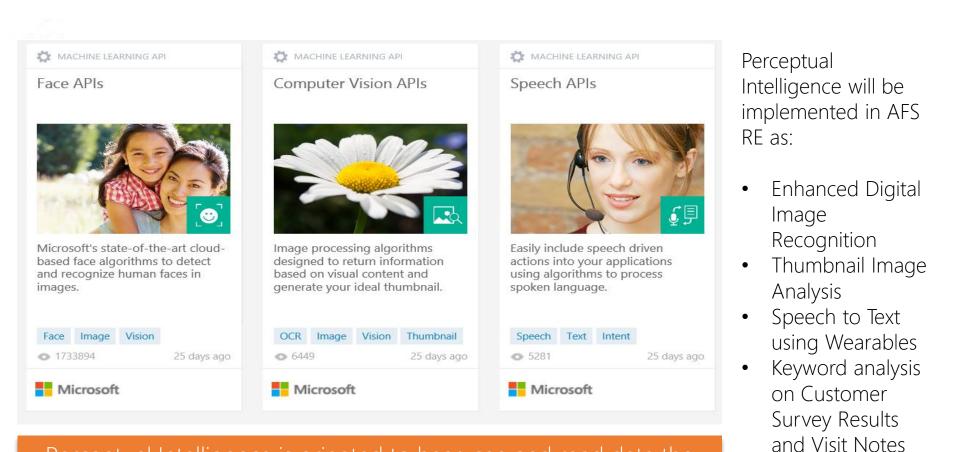
- Small Drop Sizes
- Ghost Stocks
- Large amount of Returns

- Determine the success of a Promotion
- Discover the return of value on loyalty programs





Perceptual Intelligence



Perceptual Intelligence is oriented to hear, see and read data the same way a human can do it





Machine Learning and Retail Activity Optimization



- Machine Learning can become a key factor in the process of implementing a Retail Activity Optimization Strategy.
- System can automatically define an automated visit plan based on multiple factors beyond Geography.
- Individualized visit guides per store can be deployed informing the user what to do on each visit.
- System will also automate the delivery of relevant data to the Mobile devices (sales trends, exceptions, messages)

Machine Learning Algorithms will be part of AFS RE, in order to bring the existing Retail Activity Optimization capabilities to the next level (Automated Intelligence).





Smart vending Machines and IoT

Increased Profitability by transforming the business model

- Digital Content Delivery
 - Vending machine operates as a Digital Billboard
- Smart Payment
 - Support for NFC payments
- Social Commerce
 - Check-ins, points, avatars...
- Inventory Management
 - Smart replenishment by popularity, seasonality, real-time stock...
- Maintenance & Service
 - Remotely diagnose and repair



Source: http://www.bizjournals.com/bizjournals/how-to/technology/2015/04/the-internet-of-things-is-transforming-vending.html





Customer Outcomes

Global leader consumer products	30% increase in call coverage in first monthincreased rate of new product distribution	
APAC region CP distributor	• 25% increase in rep productivity	After Adopting AFS Retail Execution:
Global company wine & spirits	 70% reduction in mobile phone bills inbound call center reps redeployed to outbound marketing 	 25% Increase in rep productivity 25%
Global hair care company	100% user take up of new solution20% increase in order value in first month	Reduced margin leakage
European drinks company	• 70% increase in distribution in four months	1 25-50% Increased distribution
Leading spirits company	• 40% increase in distribution in three months	
Global leader food & beverage	 20% increase in call rates 15% increase in promotional compliance	





Questions Please



