# Collaborative Marketing Driven by Advanced Analytics Summit

Ensuring Your Successful TPM-TPO Retail Execution Journey





Launching a Predictive Analytics Solution Why, When, How, Who and What to Avoid

Chuck Scott – Ainsworth Pet Nutrition Jon Vasatka – T-Pro Solutions



## Q & A session for

Small to Medium size companies that are considering implementing Trade Promotion Optimization with Predictive Analytics to their Organizations

**Ask Questions at Any Time!!** 



# "If I knew then, what I know now"!

A candid discussion...



# How do I get started with the Business Case to my Company?

I already have a TPM system in place and understand TPO with Predictive Analytics is a Solution to improve our Trade Promotion Situation.



#### **Understand the Benefits of TPO:**

- 1. Simplify your Post Promotion Analytics by integrating all of your Key Data silos into one Solution.
- Significantly reduce the time to compile Key KPI's such as Incremental Revenue, Profit and ROI for each Event.
- 3. Utilize historical and/or predictive analytics that will improve the forecast accuracy of your promotions and business plans.



#### **Understand the Benefits of TPO:**

- 4. Build Annual Business Plan that best meets your company and brand objectives.
- Opportunity for Collaborative Business Planning with your Retail Trading Partners Versus a Transactional role.
- 6. Easily track and evaluate your Spending Effectiveness and Efficiencies by Customer and Brand in one Tool.
- 7. Opportunity to Optimize your Trade Promotion Investments to the Companies Strategic Goals.



## **Build the Foundation of your Business Case:**

- 1. Assess your situation, pain points and current needs of the Trade and Sales Team. Ask these questions.
  - What is the current Process to inform the Sales Manager on the results of a Promotion. Monthly, Quarterly, as needed or never?
  - How many promotions does your company run in a year and what % are evaluated?
  - How much does your company spend on Trade?



## **Build the Foundation of your Business Case:**

- What is the financial opportunity of generating 2-3% in Promotion Efficiencies for your Company?
- How much time does it take your Sales Team to plan all customers?
- Do they have the information to help them plan the right promotions? Is it easy to access?
- Does Sales still use Excel spread sheets for Customer Planning even with a TPM system?



## **Build the Foundation of your Business Case:**

- Develop a formal Project Charter with the potential benefits to your Organization, then present to your boss for constructive feedback.
- 3. Find 1-2 key Executives to Sponsor the Project, such as VP of Trade, Sales Operation, Sales, Finance and/or your CFO.
- Designate a Project Lead who will own the project and final decision.
- 5. Create a cross-functional Team to help you evaluate the solutions (Trade, Finance, Sales and IT).



#### **Build a Foundation of your Business Case:**

- 6. When is the optimal time to implement?
  - Post Promotion Analytics
  - Customer Business Planning
- 7. What type of training would you need for your Corporate Users?
- 8. What type of training would you for your Sales or Customer Planning Teams?
- 9. What are the estimated costs of the Solution and potential payback to your company?



#### **Build a Foundation of your Business Case:**

10. Is there funding available in this year's budget or do I need to wait until the next fiscal year to implement?



# When did Ainsworth implement Trade Promotion Optimization and did you have a TPM system or Plan on Excel Spreadsheets?



# Why did Ainsworth decide to select a Trade Promotion Optimization Solution?





# **Key Issues at Ainsworth before TPO**

- Manually compiling Post Promotion Results.
- Planning on Excel Spreadsheets with TPM.
- No formal monthly process to update Customer Promotion Results to Sales or Senior Management.
- Limited number of Top Customers reviewed annually.
- No Visibility to Promotion Results Incremental Revenue, Profit or ROI.



# What Barriers will the Audience have in Front of them and how did you overcome them?





## Real or Perceived Barriers To Overcome

- CFO already Invested in a TPM system. Why is there an issue?
- TPO was new, expensive with no visible payback to communicate to our Executive Team.
- Sales never likes change and not excited about having to learn a new Planning system.
- Issues getting Sales off Excel Spread Sheets.
- Limited Resources One Trade guy to evaluate Promotions.



## Real or Perceived Barriers To Overcome

- Limited IT Resources to implement.
- IT will request a formal RFP and control the whole process.
- Inaccurate or inconsistent data in your TPM system.
   Sales doesn't put in the right forecast or promotion dates. Why Bother?



# How did you sell TPO to the Ainsworth's Executive Team?





# What were the Benefits of TPO to Ainsworth?





## **Benefits of TPO to Ainsworth**

- Over \$1.2 million in Incremental Profit in first year.
- 12 times ROI in first year.
- Expanded Post Promotion Event Analytics from 5
  Customers once a year to 20 each month.
- Eliminated the task of manually compiling critical data, which freed up over 30% of my time.



# How did your Sales Team accept another Planning system and how are they utilizing Predictive Analytics with your Trading Partners?





# **Change Management**

#### Sales

- Planning will change from managing to a Trade Rate/Case Volume to Profit/Revenue that achieves Brand & Company strategies.
- Opportunity for a Collaborative Joint Business
   Planning with your Trading Partner Vs Transactional

   Role
- Accountability Promotions Results Good & Bad
- Trust Predictive Analytics Think outside of the Box.



# **Change Management**

#### **Trade Marketing**

- Job will change from compiling/integrating data on Excel Spreadsheets to providing Promotional Insights.
- Ability to provide valuable Financial Insights to Sales
   & Senior Management.
- Consultative Role to Sales in Customer Planning.
- Expose promotions with Bad Returns or ones that did not run at all.
- Provide Solutions using Predictive Analytics.



Chuck

Ainsworth PET NUTRITION

Jon
T-PrøSolutions
Optimizing Promotion Return