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The POI Canadian Summit

Driving Profitable Growth North!



June 12-13, 2019 • Toronto, Ontario

The "Smart" Question

How is a retailer to reach 2030 with all the changes expected in every aspect of the business?

How will we be a successful part of the <u>Smart Matrix</u> of

- Smart Shoppers,
- Smart Homes,
- Smart Cities,
- Smart Devices,
- Smart Employees,
- and Smart Stores.









The Key Questions to be Answered

How is a retailer to reach 2030 with all the changes expected in every aspect of the business?







What will the **shopper** be like and how will their changed requirements for shopping change the store?





What **tools** do we need to explore, evaluate and invest in for that future?





How will complex automation and artificial intelligence (AI) enable or complicate that future?









What will the store and its virtual extensions into the **community** and home look like in the future?







How can we manage the requirement of transparency and value from the shopper via product origins and tracking?



What **financial moves** do I need to consider now for the ten year journey ahead of us?





The Retailer Matrix of 2030 and Planning

The one constancy of the future is that it will be more integrated at far higher speeds of connecting data and information





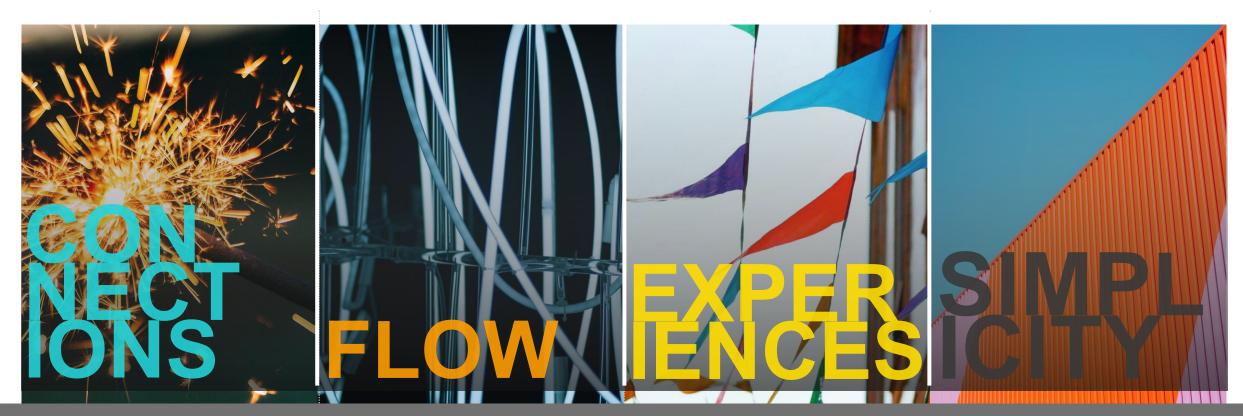




What will the shopper be like and how will their changed requirements change the store?



The Smart Shopper Reality: Providing connections, enabling flow, creating experiences, and seeking simplicity... all at the same time



The demands shaping the future shopper are overlapping and mutually supportive of their needs

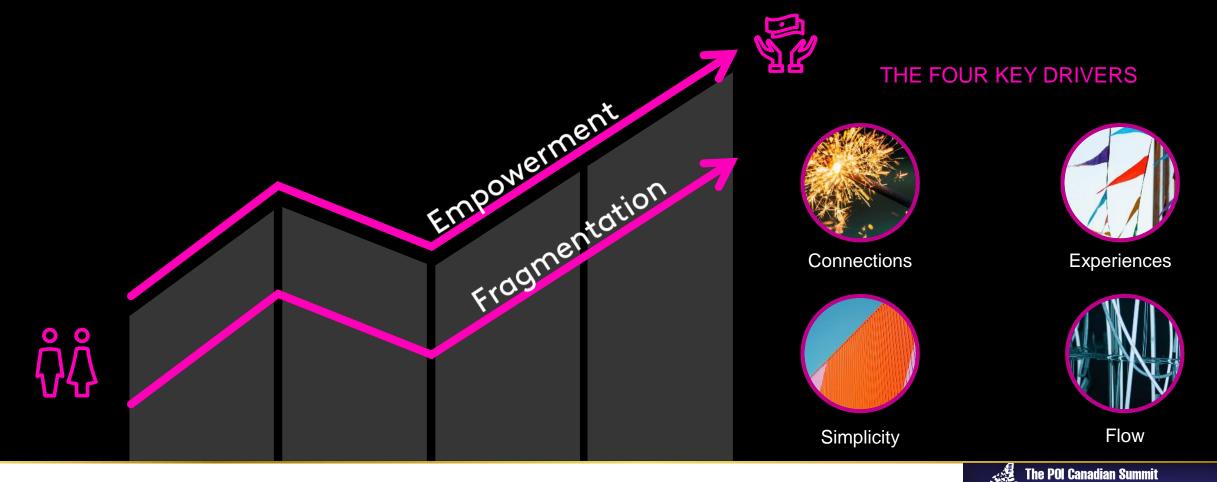




The current shopper is becoming 'epicurean'



Shoppers will shape the retail and shopper landscape over the next several years





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Epicureans will shape the future of shopping in three main ways



All of them are digitally enabled across all channels: omni-digital





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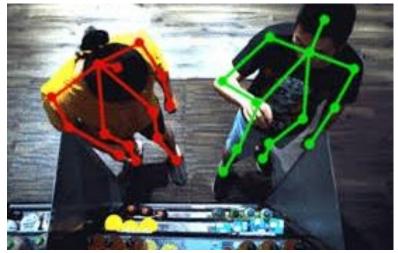




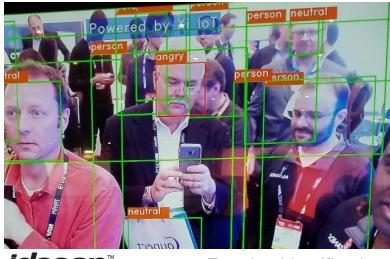
For the Retailer to Function in the Future it will need the Right Tools



Smart Tools are a requirement for managing with a very dense data and automated environments that will be the future store.



Visual recognition of ratio and movement



idscan[™]

Emotion identification





Facial verification



Financial Tech (FinTech) establishes frictionless experiences while lowering price sensitivity and raising the value of convenience and experience

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For the Retailer to Function in the Future it will need the Right Tools



Smart also means remodels and enabling existing stores and distribution centers to fit to the new shopper requirements of 'frictionless' checkout, affordable order builds and options for building and delivering orders







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OTTAWA'S AUTONOMOUS VEHICLE ECOSYSTEM



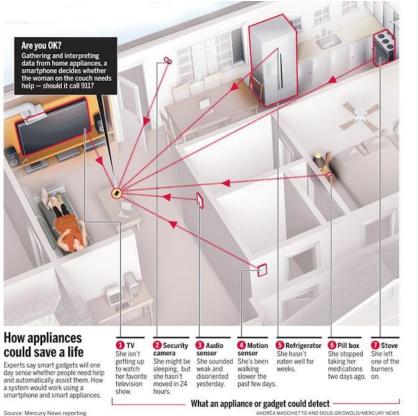


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The smart home starts with 'point and command' but in the future will become proactive



Directly connecting the home and retail greatly expands transactional relationships and longer term loyalty drivers





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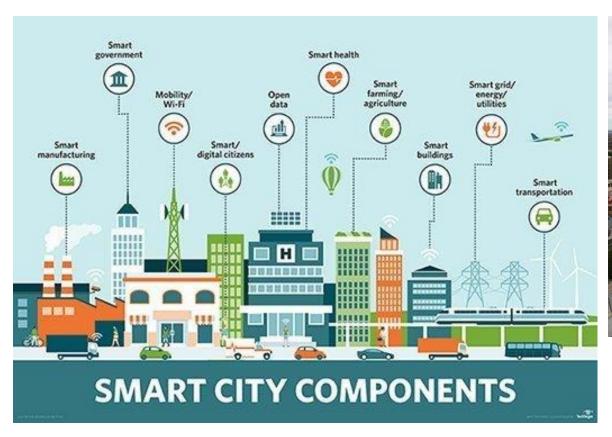




Smart homes, smart retail integrate to smart cities for full effectiveness



Integration provides benefits to all, but especially to the retailer in an omnichannel environment





The complex reality

A simple view





Smart employees and robots form the new team of productivity



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Robots are Al in motion and critical partners going forward









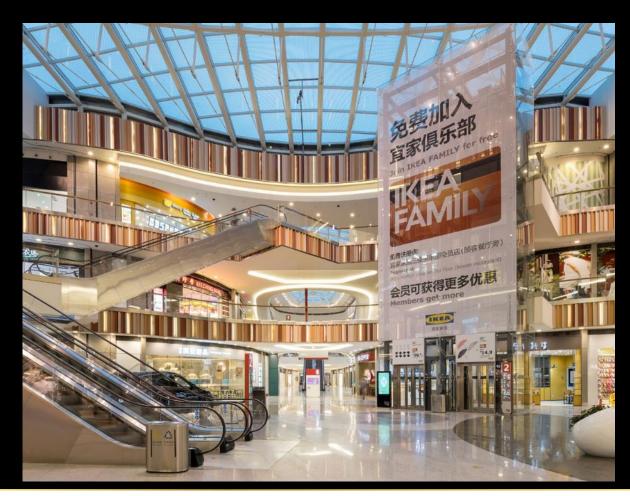


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Smart buildings expands beyond the store into the full experience



Online B2B expands to B2C engagement via eCommerce, digital signage, through malls and commercial tenants.









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HEMA for Alibaba have successfully integrated digitally to create a smart store



HEMA, the new retail format by Alibaba, integrates both offline store and digital advantage -- and has proven to be a successful business model





Shopping App



5,000 SKUs

250 million GMV yearly per store

Embedded in Taobao



80% fresh foods

70% of orders from online



3~5 km around HEMA Store

30-minute ~ 1-hour delivery

Free delivery for all orders





Smart fixtures and interactive surfaces and integrate AI are the next step



Every part of the store is digital and accessible to the cloud ecosystem of the shopper, the retailer, and potentially the vendor









LED"



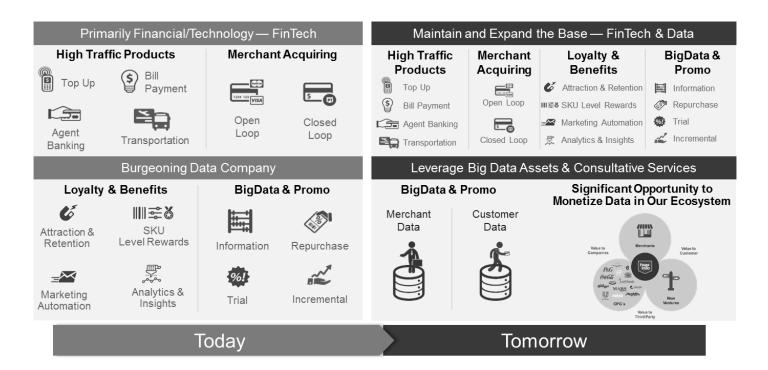
How to cope and leverage the amounts of data rapidly created in this new environment?

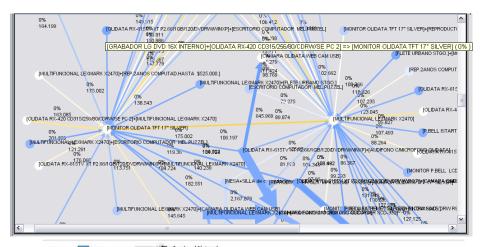
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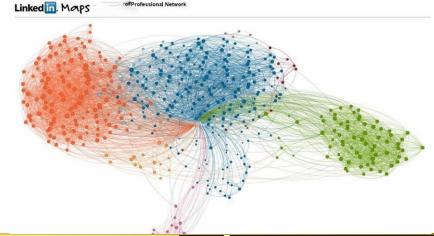
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Smart Data is more than collection; it is managed, stored, protect and placed in the best possible situations for profitable use











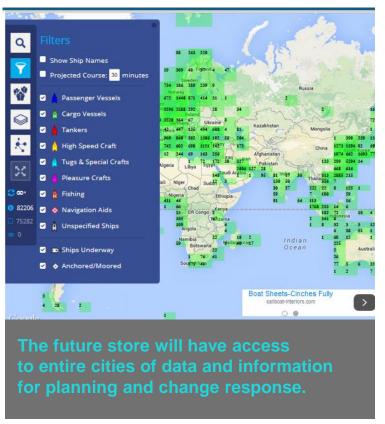
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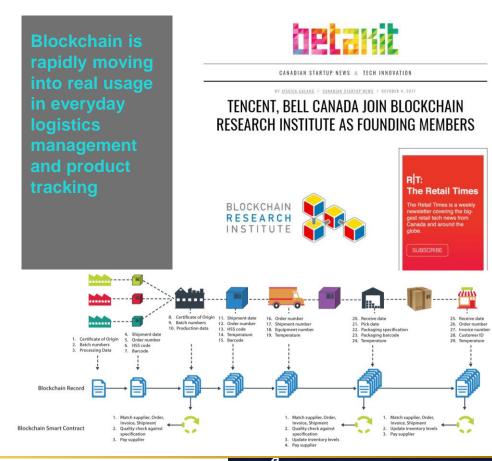
Open source data and blockchain are expanding rapidly. So is security risks.





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How can we manage the requirement of transparency and value from the shopper via product origins and tracking?









For ethnic shoppers fresh and authentic to their current life means links to their origins and culture. Store that started as a specific region, expand rapidly to other shoppers seeking the authentic

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Urban Farming continues to shift to interior space. Zipfarm

A living wall creates not only a 'texture' of fresh if can also be practical in making a cleaner quality of air.

Source: Kantar

Future format: The hybrid farm grocery destination store

Often this format evolves from a legacy farm (surrounded by suburban sprawl), transforming a farm stand into a formal, highly efficient local/fresh retail format





















The integration of the Smart Store with the Smart Home, The Smart Shopper with the Smart Employee is where digital is going in the next decade















Actionable Insights

Position the store to expand to new missions

and

Leverage and test the legacy store

Plan to review emerging "lifecycle" expectations regularly

and

Ensure flexibility and adaptability:

Factor-in service model requirements

3 and

Expect neighborhoods and catchment areas to change







